

Item: Board of Governors Minutes, September 1998

Call Number: Board of Governors Fonds UA-1, BOG 160 September 1998 and BOG 160 November 1998

Additional Notes:

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PROPOSED AGENDA

Board of Governors
Dalhousie University
September 15, 1998, 4:00 p.m.
Lord Dalhousie Room, A&A Building

1. Approval of Agenda
2. Approval of Minutes of June 16, 1998 (Enclosure)
3. Chair's Report Shaw
 - Introduction of Dr. Samuel Scully
 - Introduction of new Board Members
4. President's Report Traves

Presentation

5. Capital Projects update: presentation by Architects
 - »»Arts & Social Sciences Building (Bill Lydon, Andy Lynch & Mike Szabo) *Ken Taylor*
 - »»Computer Science Building (Tony Cook & Brian MacKay-Lyons)
 - »»Morroy Expansion (W.H. Lord)

Items for Decision

6. Program Approvals Scully
 - Bachelor of Science (Recreation)/Bachelor of Management (Enclosure)
 - Masters of Information Technology Education (Enclosure)
7. Institute Approval Scully
 - Institute for Global Information Networking
8. Proposed Amendments to the Pension Surplus Use Agreement (Enclosure) Roughneen

In Camera

9. Labour relations update Roughneen
10. Staff Matters Scully

Dalhousie University Board of Governors
Motions to be Proposed
September 11, 1998

Item # *BE IT RESOLVED:*

6. THAT on the recommendation of the Senate, the Board of Governors approve the Bachelor of Science (Recreation)/Bachelor of Management combined program with the following conditions:
- (i) that the Faculty of Health Professions make a one-time transfer to the University Libraries of \$2,290 for retrospective collections acquisitions as identified in the Library's assessment report; and
 - (ii) that the full time enrolment portion of ERBA for students enrolled in the combined Bachelor of Science (Recreation)/ Bachelor of Management program be shared in the following ratio: 60% for the Faculty of Health Professions and 40% for the Faculty of Management over the full five years of the joint program for each student.
7. THAT, on the recommendation of the Senate, the Board of Governors approve the Masters of Information Technology Education (MITE) program with the following conditions:
- (i) the program be administered directly by the Faculty of Graduate Studies through a coordinator chosen by the Faculty of Graduate Studies and reporting directly to the Dean of the Faculty of Graduate Studies;
 - (ii) all questions of curriculum, including the proposed practicum and retroactive approval of classes, are to be resolved by the Faculty of Graduate Studies Curriculum Committee before September 1, 1998;
 - (iii) the questions of retroactive enrolment in, or transfer with advanced standing to the Faculty of Graduate Studies, is to be resolved by the Faculty of Graduate Studies before September 30, 1998;
 - (iv) a levy of 5% of tuition fees is to be transferred to the University's general operating budget for administrative costs;
 - (v) an annual transfer of funds to the Library is to be made to meet the assessed acquisitions and access requirements, beginning with \$3,700 for 1998/99;
 - (vi) Senate receives assurances from the University's Legal Counsel and the Vice-President (Finance & Administration) that Dalhousie has legal protection for its intellectual property rights and those of its employees;
 - (vii) at the end of the first year the distribution of financial returns from the program will be reviewed for re-allocation.
7. THAT on the approval of the Senate, the Board of Governors approve the Institute for Global Information Networking.
8. The Motion as recommended by the Pension Advisory Committee is attached to the memo circulated with the agenda.

Dalhousie University Board of Governors
Motions to be Proposed
September 11, 1998

Item # ***BE IT RESOLVED:***

10. **THAT** based on the recommendations of the Association Board Committee, the appointments be approved as presented.

**Board of Governors
Dalhousie University
September 15, 1998, 4:00 p.m.
Lord Dalhousie Room, A&A Building**

Present were:

Mr. Allan Shaw Chair	Ms. Patricia Harris
Dr. Tom Traves President	Mr. George MacDonald
Ms. Nancy Anderson	Dr. John O'Brien
Ms. Diane Bell	Mr. Andrew Philopolous
Mr. Level Chan	Ms. Patricia Roscoe
Mr. Ted Chiasson	Prof. Phillip Saunders
Mr. Gerald Clarke	Dr. Alasdair Sinclair
Mr. James Cowan Vice-Chair	Dr. Colin Stuttard
Mr. Fred Fountain	Mr. Peter Stuart
	Dr. Daniel Tam
	Mr. Bruce Towler

Regrets were received from: Mr. Murray Coolican, Ms. Karen Cramm, Mr. Rob Dexter, Dr. Daurene Lewis, Ms. Ann Petley-Jones, Mr. John Risley, Mr. Bryan Mason, and Dr. Dale Godsoe.

Also present were: Mr. Eric McKee (Vice-President, Student Services), Dr. Samuel Scully (Vice-President, Academic & Research); Dr. Robert Fournier (Associate Vice-President, Research & International Relations); Mr. Mike Roughneen (Assistant Vice-President, Personnel Services); Mr. Brian Crocker (University Secretary & Legal Counsel); Mr. Brian Christie (Executive Director, Institutional Affairs), Ms. Michelle Gallant (Director, Public Relations), Mr. Bill Lord (Director, Facilities Management), Mr. Ian Nason (Director, Financial Services), Mr. William Straitton (Director, Capital Ideas Campaign), Ms. Charlotte Sutherland (Director, Planned Giving); Mr. Peter Murchland (External Communications, Public Relations), Ms. Mary Somers (Communications Manager - Public Relations), Ms. Catherine Young (Internal Communications Manager, Public Relations); and Sharlene Drake (Secretary).

Presenters were: Mr. Bill Lydon, Mr. Andrew Lynch, Mr. Kendall Taylor (Lydon Lynch Architects Limited); Mr. Mike Szabo, (A..J. Diamond Donald Schmitt & Company); Mr. Tony Cook (Fowler Bauld & Mitchell Ltd.); and Mr. Brian MacKay-Lyons (Brian MacKay-Lyons Architecture & Urban Design).

1. Approval of Agenda

Mr. Shaw sought and received approval for the proposed agenda with the following change: the addition of Frosh Week discussion if time permitted. Board Members concurred.

2. Approval of Minutes of June 16, 1998

The minutes were approved as distributed.

3. Chair's Report

Mr. Shaw welcomed back Board Members following the summer break. He also welcomed new Board Members Dr. Daniel Tam, Mr. Bruce Towler, Dr. Alasdair Sinclair. He noted that unfortunately Mr. Rob Dexter's schedule precluded his attendance today and he would be welcomed at a future meeting.

Mr. Shaw noted that an orientation session to discuss current issues before the Board will be held as part of the October 20 Board meeting. Presentations will be made by Dr. Traves on strategic directions for the university, the vice-presidents will each address issues relating to their portfolios and he would address processes and issues before the Board.

As these presentations will, no doubt, result in questions for new Board Members, Dr. Traves will be hosting a luncheon later in the month for these new members to discuss any outstanding issues and/or concerns.

Mr. Shaw then introduced Dr. Samuel Scully, Vice-President (Academic & Research), a former Vice-President (Academic) at the University of Victoria. Dr. Scully arrived during the summer months and has been meeting people across the campus and familiarizing himself with issues at the university.

Mr. Shaw reminded Members of the upcoming Alumni Annual Dinner which will be held on October 22. The theme for the evening will be *Dalhousie Then and Now* and tickets are available from the Alumni Office. He noted that the annual dinners are always enjoyable events and encouraged Board Members to attend.

4. President's Report

Dr. Traves also welcomed Board Members back for the academic year.

External Issues

He then reported that the University had been doing some focus groups, surveys, one-on-one consultations while researching the perspective of how Dalhousie relates to the external community. The results from these have shown that the public reports considerable satisfaction in the quality of programs, faculty, and sees the University as generally doing a good job. There was less enthusiastic support for the way the University relates to the community. To resolve this issue, a communications policy will be developed which shares with the community more effectively what the University does and the impact of those activities on the community.

Dr. Traves noted that the Capital Ideas Campaign is entering its fifth and final year but also noted that there is no end for fundraising activities in a university. A detailed report of income and commitments will be available for the October Board meeting.

Last year marked the first year in many years that there was an increase in the level of funding received from the provincial government. Despite this, there is still a large deficit in what is required and what is available. The university presidents have been meeting to plan a strategy for collective action to advance university claims for increased funding. Having secured the promise of additional operating grants for a three-year period, funding for other issues such as capital funding, information technology capacity in universities, and direct support for research activities are being pursued.

Academic Programs

The University is encouraging more interdisciplinary programs which will address program needs being raised by students, assist with recruitment efforts, and the learning needs of our society in a more effective manner. The Vice-President (Academic & Research) will address with the Deans some of the staffing and budgetary impediments to the creativity required in this process.

Information technology is another important aspect of future academic development. It is becoming an important learning tool and many parts of the university are quite advanced in the use of this in new forms of pedagogy. The University hopes to provide the basic core network and the infrastructure in classrooms to be availed to those who wish to use it.

The Dalhousie Career Portfolio initiative is a new and exciting program now available at Dalhousie and directed primarily at students in the Faculties of Arts and Science. It allows students to relate their academic studies to the process of career preparation. The University received funding from Human Resources Development Canada to launch this initiative. This is the first program of this kind in Canada and will be a valuable recruitment tool.

Research Activities

A task force on research policies and administration was launched over the summer under the Chair, Dr. Denis Stairs. It has an agenda to review the ways the university establishes and promotes a strong facilitative research climate. A report is expected by the end of the academic year.

We have recently received word from the Canadian Foundation for Innovation (CFI) of funding of four of six applications submitted under the new opportunities grant for new faculty members. The total of these grants equals \$1.3 million.

Community Building

Dr. Scully and Dr. Traves had been meeting with members of the faculty about their concerns, their visions for the university, and the mechanisms to achieve these. Following this process, they will report back to the community.

Presentation

5. Capital Projects update: presentation by Architects

»Arts & Social Sciences Building (Bill Lydon, Andy Lynch & Mike Szabo)

Mr. Lydon reported that, following the consultation process, the design concept that emerged was a 3½ storey building that will be constructed in the present Cohn Parking Lot. It contains underground parking, classrooms, seminar rooms, and departmental offices.

»Computer Science Building (Tony Cook & Brian MacKay-Lyons)

This building is being constructed as the planning is ongoing to the time-lines (ie. Occupancy date of September 1999).

»»Morroy Expansion (Bill Lord)

This space will provide space for Industrial Engineering and Continuing Education on the DalTech Campus. These departments are currently located in rental space in the Maritime Centre.

Items for Decision

6. Program Approvals

Dr. Scully reported that the combined Bachelor of Science (Recreation)/Bachelor of Management Program will be offered by the School of Health and Human Performance. Ms. Roscoe moved and Dr. Stuttard seconded a motion THAT on the recommendation of the Senate, the Board of Governors approve the Bachelor of Science (Recreation)/Bachelor of Management combined program with the following conditions:

(I) that the Faculty of Health Professions make a one-time transfer to the University Libraries of \$2,290 for retrospective collections acquisitions as identified in the Library's assessment report; and

(ii) that the full time enrolment portion of ERBA for students enrolled in the combined Bachelor of Science (Recreation)/ Bachelor of Management program be shared in the following ratio: 60% for the Faculty of Health Professions and 40% for the Faculty of Management over the full five years of the joint program for each student.

The motion carried.

Dr. Scully reported that the Masters of Information Technology Education (MITE) program will be offered with corporate partner Information Technology Institute (ITI) and delivered by Henson College. The program is aimed at training information technology graduates to fill the growing need for instructors in the information technology field.

Mr. Cowan moved and Mr. Chan seconded a motion THAT on the approval of the Senate, the Board of Governors approve the Masters of Information Technology Education (MITE) program with the following conditions:

(I) the program be administered directly by the Faculty of Graduate Studies through a coordinator chosen by the Faculty of Graduate Studies and reporting directly to the Dean of the Faculty of Graduate Studies;

(ii) all questions of the curriculum, including the proposed practicum and retroactive approval of classes, are to be resolved by the Faculty of Graduate Studies Curriculum Committee before September 1, 1998;

(iii) the questions of retroactive enrolment in, or transfer with advanced standing to the Faculty of Graduate Studies, is to be resolved by the Faculty of Graduate Studies before September 30, 1998;

(iv) a levy of 5% of tuition fees is to be transferred to the University's general operating budget for administrative costs;

(v) an annual transfer of funds to the Library is to be made to meet the assessed acquisitions and access requirements, beginning with \$3,700 for 1998/99;

(vi) The Senate receives assurances from the University's Legal Counsel and the Vice-President (Finance & Administration) that Dalhousie has legal protection for its intellectual property rights and those of its employees;

(vii) at the end of the first year the distribution of financial returns from the program will be reviewed for re-allocation. The motion carried.

7. **Institute Approval**

Dr. Scully introduced the Institute for Global Information Networking. Mr. Chiasson then moved and Mr. MacDonald seconded a motion THAT on the approval of the Senate, the Board of Governors approve the Institute for Global Information Networking. The motion carried.

8. **Proposed Amendments to the Pension Surplus Use Agreement**

Mike Roughneen introduced the amendments P19-01.98, P26-01.98 and P52-02.98 and explained that they had been previously approved by the employee groups. Ms. Anderson moved and Mr. Chan seconded a motion to approve the amendments to the Pension Surplus Use Agreement. The wording of the motions is attached to these minutes. The motion carried.

An *In Camera* session followed.

Murray Coolican
Honorary Secretary

Allan Shaw
Chair

CHAIR'S EXPANDED AGENDA
Board of Governors
Dalhousie University
September 15, 1998, 4:00 p.m.
Lord Dalhousie Room, A&A Building

Regrets: John Risley, Murray Coolican, Karen Cramm, Rob Dexter, Bryan Mason, Dale Godsoe

1. Approval of Agenda
Seek approval of agenda.

2. Approval of Minutes of June 16, 1998

3. Chair's Report

I would like to take this opportunity to welcome you all back following our summer break. I trust that you had some time to enjoy yourselves and are delighted to be back into your regular schedule. We are delighted to welcome some new members to our Board and I would like to take a moment to formally introduce them: Dr. Daniel Tam, Mr. Bruce Towler, Dr. Alasdair Sinclair. Unfortunately, Mr. Rob Dexter's schedule precluded his attendance today so we will welcome him at a future meeting.

An orientation session to discuss current issues before the Board has been scheduled as part of the October 20 Board meeting. The meeting is expected to last for about ~~four~~^{three} hours and I sincerely hope that you will all be able to remain for this session. A dinner will be served. Presentations will be made by Tom on strategic directions for the university and the Vice-Presidents will each address issues relating to their portfolios. I will address processes and issues before the Board.

As these presentations will, no doubt, result in questions for new Board Members, Dr. Traves will be hosting a luncheon later in the month for these new members to discuss any outstanding issues and or concerns.

I would also like to introduce Dr. Samuel Scully, Vice-President (Academic & Research). We welcome Dr. Scully, former Vice-President (Academic) at the University of Victoria. He arrived during the summer months and has been meeting people across the campus and familiarizing himself with issues at the university. Welcome Dr. Scully.

And finally, I would like to remind you all of the upcoming Alumni Annual Dinner. It will be held on October 22 and the theme for the evening will be *Dalhousie Then and Now*. Tickets are available from the Alumni Office. These annual dinners are always an enjoyable evening and I encourage as many of you who are free to attend.

4. President's Report
Call on Tom.

Presentation

5. Capital Projects update: presentation by Architects

(The individuals noted are here to make brief presentations on each of the capital projects. There may be some controversy concerning cost overruns on these projects. With that in mind, I have copies available of Bryan's memo re: Status Report on Capital and Alterations & Renovations Projects if we want to distribute it. The Officers & the Operations Committee have received it at previous meetings. It clarifies some questions that may arise. Bill Lord and Ian Nason are available for backup.)

- Arts & Social Sciences Building (Bill Lydon, Andy Lynch & Mike Szabo)
- Computer Science Building (Tony Cook & Brian MacKay-Lyons)
- Morroy Expansion (Bill Lord)

Items for Decision

6. Program Approvals

Dr. Scully will introduce these program proposals.

- Bachelor of Science (Recreation)/Bachelor of Management
- Masters of Information Technology Education

7. Institute Approval

Dr. Scully will introduce this proposal.

- Institute for Global Information Networking

8. Proposed Amendments to the Pension Surplus Use Agreement

Mike Roughneen, Assistant Vice-President (Personnel Services) will introduce these amendments. An corrected version of the amendment was circulated today.

All non-Board members should be asked to leave at this time with the exception of Mike Roughneen and Michelle Gallant.

In Camera

9. Labour relations update

Mike Roughneen will provide the update.

10. Staff Matters

Dr. Scully will introduce these appointments.