

Item: Board of Governors Minutes, May 1998

Call Number: Board of Governors Fonds UA-1, 2007-033 2.1 and BOG 160 May 1998

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**Proposed Agenda
Board of Governors Meeting
Dalhousie University
Tuesday, May 12, 1998, 4:00 p.m.
Lord Dalhousie Room, A&A Building**

1. Approval of Agenda
2. Approval of minutes of meeting of April 21, 1998 (Enclosure)
3. Report of the Chair
4. Report of the President

Items for decision

5. Fees:
 - Dalhousie Student Union & Society fees for 1998/99 (Enclosure) Roscoe
 - Athletic fees for 1998/99 (Enclosure) Roscoe
 - Tuition fees for 1998/99 (Enclosure) Risley
6. Residence Rates for 1998/99 (Enclosure) Roscoe
7. Student Assistance Program Allocations for 1998/99 (Enclosure) Roscoe
8. Appointment of new Dalhousie Student Union representatives to the Board Roscoe

Presentation

9. Research activities at Dalhousie Fournier

Items for discussion

10. Annual Board Survey Shaw

In Camera

11. Labour relations - contract ratification (Enclosure) Mason
12. Report of the Nominating Committee Roscoe
13. Other business
14. Adjournment



Minutes of the Board of Governors meeting held on May 12, 1998 at 4:00 p.m. in the Lord Dalhousie Room, Arts & Administration Building.

Present were:

Mr. Allan Shaw Chair	Ms. Patricia Harris
Dr. Tom Traves President	Ms. Marie Mullally
Ms. Nancy Anderson	Dr. John O'Brien
Ms. Diane Bell	Mr. Andrew Philopoulos
Mr. Level Chan	Mr. John Risley
Mr. Ted Chiasson	Hon. Treasurer
Mr. Gerald Clarke	Ms. Patricia Roscoe
Dr. Ivan Duvar	Mr. Kenneth Rowe
Dr. Andrew Eisenhower	Prof. Phillip Saunders
Mr. Fred Fountain	Mr. Peter Stuart
	Dr. Colin Stuttard

Also, present were: Dr. Dale Godsoe (Vice-President, External), Mr. Bryan Mason (Vice-President, Finance & Administration), Mr. Eric McKee (Vice-President, Student Services); Dr. Robert Fournier (Associate Vice-President, Research & International Relations), Mr. Brian Crocker (University Secretary & Legal Counsel); Dr. Ismet Ugursal (President, Dalhousie Faculty Association), Mr. Brian Christie (Executive Director, Institutional Affairs), Mr. Ian Nason (Director, Financial Services), Mr. Michael Roughneen (Director, Personnel Services), Mr. William Straitton (Director, Capital Ideas Campaign); Ms. Mary Somers (Communications Manager - Public Relations & Issues); Dr. Gilbert Winham (Chair, Budget Advisory Committee); and Ms. Sharlene Drake (Secretary).

Regrets were received from: Mr. Murray Coolican, Mr. James Cowan, Ms. Karen Cramm, Mr. John Flemming, Dr. Daurene Lewis, Ms. Bernadette Macdonald, Mr. George MacDonald, and Hon. Madam Justice Jacqueline Matheson.

The Chair called the meeting to order at 4:05 p.m.

1. Approval of proposed Agenda

Mr. Shaw sought and received approval for the proposed agenda with the following change: to consider Item 8 as the first item for decision. Board Members concurred.

2. Approval of minutes of April 21, 1998

The minutes were approved as distributed.

3. Report of the Chair

Mr. Shaw reported that next month's meeting (June 16) would be the Annual Meeting to which Associate Members had been invited. He noted that the meeting would be followed by a Dinner at the President's House. The Chair reminded Committee Chairs that Annual Reports are required and should be forwarded to Ms. Drake by June 5.

Mr. Shaw then reported that it was with deep regret that he had to report the recent passing of Senator Charles Collis. Senator Collis, from Hamilton, Bermuda, had been an Associate Board Member since 1990. A letter of condolence has been sent to his family on behalf of the Board of Governors.

4. Report of the President

Dr. Traves reported that he and Mr. Shaw had met with Dr. Patricia Lane and Dr. Ian McAllister, spokes people for the Alliance for a Democratic Dalhousie, immediately prior to the Board meeting. They presented a petition which reflected a substantial body of opinion on campus that there are issues that the University must engage in as it moves forward. The members of the Alliance believe that the petition represents a call to attempt to renew the University and resolve a number of concerns held by faculty, staff and students. Dr. Traves acknowledged that there are problems in the University and there are different approaches to addressing these problems. He stressed that it is important to be open to receiving input from the community as to the nature of these problems and to suggestions as to ways of addressing these problems. Mr. Shaw and Dr. Traves accepted the petition in the spirit of engaging with the process of identifying problems. They acknowledged a common sense of purpose with respect to the need to address problems as they are identified. The Alliance presented one method of proceeding and acknowledged that there may be others. Dr. Traves will discuss the proposal with various members of the community as to the most appropriate method of proceeding and will report back to the Board at a future date. A copy of the petition was circulated to Board Members.

Dr. Traves also reported that two members of the professoriate had recently received awards. Dr. Patrick McGrath, of the Psychology Department, had been awarded a Medical Research Council Distinguished Scientist Award and Dr. Tony Schellinck, of the Faculty of Management, and holder of the Manning Chair, was the recipient of the Financial Post's Leaders in Management in Education Award.

The President noted that the Centre of Excellence for Women's Health had recently received an anonymous donation to the University of \$500,000 which will form an endowment to continue the research efforts of the Centre. The research centre has the unique mission of engaging its academic colleagues, not only inside Dalhousie but also with community groups, around community health issues.

Professor Tim Lee, of the Department of Biology, has been selected as the recipient of the Alumni Award for Teaching Excellence this year. Dr. Traves congratulated him for this well deserved recognition.

Finally, the President reported that funding for the universities remains unresolved. The Nova Scotia Council on Higher Education has proposed that the provinces' universities receive a \$24 million increase in funding and a formula for distribution of the envelope. The formula remains unchanged from the preliminary proposal which was distributed to Board Members and discussed at the meeting on February 17, 1998. Based on this formula, Dalhousie's share will decrease from approximately 51% to 49% of the envelope. As the provincial budget has not yet been released, the University must wait to see the distribution pattern for the distribution of this increase. As the University has already committed to a substantial increase in spending patterns, much of the anticipated increase is already committed.

8. Appointment of new Dalhousie Student Union representatives to the Board

In Mr. Cowan's absence, Ms. Roscoe moved and Dr. Stuttard seconded a motion THAT, based on the recommendation of the Nominating Committee, the Board of Governors approve the appointment of the following individuals to represent the students of Dalhousie University on the Board of Governors effective May 1, 1998 for one year: Mr. Level Chan, Mr. Theodore (Ted) Chiasson, and Mr. Andrew Philopoulos. The motion carried. Mr. Shaw welcomed the new Members to the Board.

5. Fees

(A) Dalhousie Student Union and Society fees for 1998/99

Ms. Roscoe moved and Mr. Chiasson seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve the Student Union fee for full-time students on all campuses of \$77. effective for the September, 1998 registration. The motion carried.

(B) Athletic fees for 1998/99

Ms. Roscoe moved and Mr. Clarke seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee and the Advisory Council on Athletics, the Board of Governors approve athletic fees of \$83. for full-time students on all campuses effective for the September, 1998 registration. The motion carried.

(C) Tuition fees for 1998/99

Mr. Risley provided background to the tuition fee models provided to Board Members, including various options available to the University. He reported that based on current knowledge of Government funding, the University will be faced with a deficit budget in the coming year. The budget will be approved in two parts - tuition fees this month, due to a deadline for a mailout to students, and the remainder of the budget next month. In order to balance the budget by 1999/2000, the budget for 1998/99 will be based on three assumptions: increased revenues from the province, an increase in tuition fees at a rate of 5% and 7% in each of the next two years, and a budget cut of 2.5% in each of the two years. Mr. Risley then introduced Dr. Gilbert Winham, Chair of the Budget Advisory Committee (BAC). Dr. Winham advised that following extensive consultation and discussion, the BAC saw no viable alternative other than to recommend a deficit budget in 1998/99 under present circumstances.

Dr. Stuttard reported that the Senate Academic Priorities and Budget Committee recommended that if government funding was higher than anticipated, the fees in those programs that are severely out of line with those at comparable universities be reduced.

Mr. Risley moved and Dr. Duvar seconded a motion THAT, on the recommendation of the Operations Committee and the Student Relations and Residence Committee, the Board of Governors approve the 1998/99 tuition fee schedule as presented. Mr. Chiasson then moved and Mr. Chan seconded an amendment THAT there not be an increase in differential fees. The amendment was defeated. The Chair then called for a vote on the original motion. The original motion carried. The tuition fee schedule is attached.

6. Residence rates for 1998/99

Ms. Roscoe moved and Mr. Rowe seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve the 1998/99 schedule of Residence Room and Board rates as presented. The motion carried. The rates are attached.

7. Student Assistance program allocations for 1998/99

Ms. Roscoe moved and Mr. Clarke seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee, the 1998/99 Student Assistance Programme allocations be approved. The motion carried. The schedule is attached.

Presentation

9. Research activities at Dalhousie

Dr. Robert Fournier, Associate Vice President (Research & International Relations) reported that in excess of \$50 million had been received for research at the University in 1997/98. Research activities at Dalhousie account for 80% of all the externally funded research in Nova Scotia and between 40 - 45% of all externally funded research carried out by universities in Atlantic Canada. With this funding, universities create employment and contribute significantly to the economy and are beginning to be recognized by governments as doing so.

Research funding is only one measure of our scholarship; scholarship goes on at the University in all sorts of ways to which no dollar figure is attached. Very productive research, conducted by many who are considered to be world renowned experts in their field, also goes on at Dalhousie.

In 1985 contracts represented about 20% of the dollars received while in 1998 they represent 53% - this represents a shift from solitary to more societal responsive research. Dr. Fournier noted that grants are given to individuals based on their ability to enhance existing knowledge while contracts are awarded based on an expected deliverable and have specific terms associated with the award.

Another shift that has occurred over the past fifteen years is that most of the research was conducted in the Faculties of Science and Medicine while research is now ongoing in other faculties such as Engineering and Health Professions as well which makes for a more diverse base and changes to the research face of the University.

Another new development is that there are now six Industrial Chairs at the University. Industrial Chairs are co-sponsored by an external partner and Natural Sciences & Engineering Research Council (NSERC). Three additional Industrial Chairs will be added in the near future and talks are ongoing, at a preliminary stage, for six additional Chairs. Additionally, the expected impact of the oil & gas industry from Labrador to George's Bank will be immense over the next 25 years. Therefore, a proposal has been developed to form an Oil & Gas Institute including four Chairs in this general area, as well as the development of equipment and training opportunities with a projected budget of \$11 million.

Dr. Fournier also noted that the Canada Foundation for Innovation (CFI) has made available \$800 million to universities and hospitals over the next five years for infrastructure. CFI will pay 40%, others such as the provincial governments will pay 40%, and the private sector will pay 20% toward each project. Six proposals totalling \$1.85 million were submitted to the first competition which had a deadline of May 1, 1998. The second competition has a deadline on May 30, 1998 and fourteen proposals will be submitted totalling \$42 million. The next competition will be in eighteen months and proposals are already being developed.

Dr. Fournier concluded his report by pointing out that research is a very significant discriminating characteristic of Dalhousie University within Nova Scotia and a very significant unifying characteristic outside of Nova Scotia which draws us together with the other major research intensive universities across the country. He stressed that we are very good at research and getting better and the Board should take pride in the way in which the research endeavour has been developed and continues to develop leading to very substantial changes over the coming years.

10. Annual Board Survey

Due to the lateness of the hour, this item was deferred to a future meeting.

13. Other Business

Mr. Risley reported that he and Mr. Mason had met with representatives of Nova Scotia Power (NSP) regarding the steam plant for the Sexton Campus. Based on those discussions, a pipeline extension has been approved which will extend from the Tupper Building to the Sexton Campus and included installation of distribution controls. The University will own the pipeline and NSP will guarantee the costs, which would be consistent with the cost of installation of the boilers. The University will therefore bear the capital costs but if the District Heating Plan proceeds, NSP will buy the pipeline for a pre-agreed price or lease it on a long-term basis. If the District heating Plan does not proceed, NSP will provide a twenty-five year guarantee on the integrity of the pipeline. Mr. Risley reported that this will be a better long-term solution for the University.

The meeting then adjourned to an *In Camera* session.


Murray Coolican
Honorary Secretary


Allan Shaw
Chair

**Board of Governors Meeting
Dalhousie University
May 12, 1998
Motions to be Proposed**

Item No. Be It Resolved:

5. (A) THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve the Student Union fee for full-time students on all campuses of \$57. effective for the September, 1998 registration.
- (B) THAT, on the recommendation of the Student Relations and Residence Committee and the Advisory Council on Athletics, the Board of Governors approve athletic fees of \$83. for full-time students on all campuses effective for the September, 1998 registration.
- (C) THAT, on the recommendation of the Operations Committee and the Student Relations and Residence Committee, the Board of Governors approve the 1998/99 tuition fee schedule as presented.
6. THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve the 1998/99 scheduled of Residence Room and Board rates presented.
7. THAT, on the recommendation of the Student Relations and Residence Committee, the 1998/99 Student Assistance Programme allocations be approved.
8. THAT, based on the recommendation of the Nominating Committee, the Board of Governors approve the appointment of the following individuals to represent the students of Dalhousie University on the Board of Governors effective May 1, 1998 for one year: Mr. Level Chan, Mr. Edward Chiasson, and Mr. Andrew Philopoulos.

Board of Governors Meeting
Dalhousie University
May 12, 1998
***In Camera* Motions to be Proposed**

Item No. Be It Resolved:

11. THAT the Board of Governors ratify the collective agreement between the Board of Governors and the Dalhousie Faculty Association for the term 01 November 1997 to 30 June 2001.
12. THAT the Board of Governors ratify the Collective Agreement between the Board of Governors and the Canadian Union of Public employees, Local 3912, for the term 01 November 1997 to 31 August 2000.

**Report of the Nominating Committee
Board of Governors
Dalhousie University
May 12, 1998**

On behalf of the Nominating Committee, I am pleased to present several recommendations for approval by the Board of Governors. They are as follows:

1. A recommendation to the Governor in Council for Order in Council for the appointments of Mr. Robert Dexter and Dr. Alasdair Sinclair for three-year terms effective July 1, 1998.

2. The appointment of the following individuals as Officers of the Board for 1998 - 1999:

Chair	Mr. Allan Shaw
Vice-Chair	Mr. James Cowan
Vice-Chair	Ms. Ann Petley-Jones
Honorary Treasurer	Mr. John Risley
Honorary Secretary	Mr. Murray Coolican
Member	Mr. John Flemming
Member	Ms. Patricia Roscoe

3. The appointment of the following individuals as Standing Committee Chairs for 1998-99:

Audit	Dr. Daurene Lewis
Development	Ms. Ann Petley-Jones
Investment	Mr. Peter Stuart
Nominating	Mr. James Cowan
Operations	Mr. John Risley
Staff Relations	Ms. Patricia Harris
Student Relations	Ms. Patricia Roscoe

The related motions are attached. Board Members may wish to consider each motion separately, or may be prepared to approve all the motions together after being given the opportunity to raise any questions that may have.