

Item: Board of Governors Minutes, September 2000

Call Number: UA-1 52.5 and 60.12

Additional Notes:

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**Proposed Agenda
Board of Governors
Dalhousie University
Tuesday, September 20, 2000, 4:00 p.m.
Lord Dalhousie Room, A&A Building**

1. Approval of proposed agenda
2. Approval of minutes for the June 26, 2000 Board of Governors meeting (Attachment)
3. Report of the Chair
4. Report of the President
5. Committee reports:
 Investment Committee Mason

Items for decision

6. Master of Engineering in Petroleum Engineering (Attachment) Scully
7. Amendment to the Staff Pension Plan (Attachment) Mason

Items for discussion

8. Board of Governors meetings: function, schedule, and strategic direction Cowan

Items for information

9. Arts & Social Sciences Building (Attachment) Mason
10. Canada Research Chairs Scully
11. Atlantic Investment Fund Traves

In Camera

12. South Street property development Mason
13. IBEW certification Mason

**Board of Governors
Dalhousie University
Motions to be Proposed
September 26, 2000**

Be it proposed:

6. THAT, based on the recommendation of the Senate, the Board of Governors approve the proposal for a Master of Engineering in Petroleum Engineering program on the condition that the Faculty of Engineering make a one-time contribution of \$5,000 and a base-budget transfer of \$1,500 to the Library for identified expenditures.
7. THAT, based on the recommendation of the Pension Advisory Committee and accepted by the employee groups, the Board of Governors approve Amendment P26.03.00, P52-05.00, P6-04.00, and P26-03.00.

The following principles were approved by the Dalhousie University Senate at its meeting of September 25, 2000 with the full support of the President and the Deans of Architecture, Computer Science and Engineering.

Moved that:

1. The Vice-President Academic and Provost assume any responsibilities associated with the former office of the Principal of the DalTech and that the Deans of Architecture, Computer Science and Engineering report to the Vice-President.
2. The Associate Principal of DalTech shall become an Associate Dean of Engineering.
3. The Deans of Architecture, Computer Science and Engineering may constitute an informal Academic Council focused on areas of joint interest. They shall meet as often as they wish, to whatever purpose they deem appropriate within the existing academic, administrative and legislative structures of the University, and they may enlarge their number as they see fit.
4. The DalTech Alumni Association be invited to establish distinctive Faculty chapters for Architecture, Computer Science and Engineering similar to those in other parts of the University (e.g. Law, Medicine, Nursing, etc.) that will function within the framework of the Dalhousie Alumni organization, of which they are already an active part.
5. The former TUNS campus shall be identified as the DalTech Campus of Dalhousie University in a manner similar to, and with the same purpose as, the University's labeling of the Studley Campus and the Carleton Campus.



**Board of Governors Meeting
Dalhousie University
September 26, 2000**

Present were:

Mr. James Cowan

Chair

Ms. Elizabeth Beale

Mr. Wesley Campbell

Hon. Lorne Clarke

Mr. Murray Coolican

Mr. Steven Coté

Mr. David Craig

Ms. Karen Cramm

Mr. John Flemming

Ms. Jo-Anne Galarneau

Dr. Lucy Ellen Kanary

Ms. Cathy MacNutt

Mr. Don Mills

Ms. Ann Petley-Jones

Mr. Ian Robson

Prof. Phillip Saunders

Dr. Alasdair Sinclair

Dr. Colin Stuttard

Mr. Bruce Towler

Dr. Tom Traves

President

Also present were: Dr. Sam Scully (Vice-President Academic & Provost), Mr. Bryan Mason (Vice-President Finance & Administration), Mr. Eric McKee (Vice-President Student Services), and Dr. Carl Breckenridge (Vice-President Research); Mr. Brian Christie (Executive Director, Institutional Affairs); Ms. Ann Janega (Director, Public Relations), Mr. William Lord (Director, Facilities Management); Dr. Mike Bradfield (DFA Representative); Ms. Amanda Pelham (Manager, Marketing Communications, Public Relations), and Ms. Sharlene Drake (Secretary).

Regrets from: Mr. Gerald Clarke, Mr. Rob Dexter, Ms. Patricia Harris, Mr. Colin Latham, Dr. Daurene Lewis, Dr. David Precious, Mr. Robert Radchuck, Mr. John Risley, and Mr. Peter Stuart.

1. Approval of proposed agenda

Mr. Cowan noted that on the request of Mr. Mason, the item regarding the Amendment to the Staff Pension Plan be deferred; and to be added, a notice of motion from Mr. Coté on behalf of the Dalhousie Student Union, and from Dr. Traves the Establishment of TechNova, Administrative arrangements re: DalTech, and Creation of Dalhousie University International Services. The agenda was approved.

2. Approval of minutes of June 26, 2000

A revised edition of page 2 was circulated and the minutes were then approved as distributed. (The revised page is attached to these minutes.)

3. Report of the Chair

The Chair reported that the Senate had recently approved the reappointment of Prof. Phillip Saunders and the appointment of Dr. David Precious to replace Dr. Virginia Miller, who had retired from the University. Dr. Stuttard thereby moved and Dr. Sinclair seconded a motion THAT, based on the recommendation of the Senate, the Board of Governors approve the re-appointment of Prof. Phillip Saunders and the appointment of Dr. David Precious for a three-year terms to June 30, 2003. The motion carried.

Mr. Cowan also reported that the Senate had also approved the appointment of Dr. Lucy Ellen Kanary as the Senate representative on the Student Relations and Residence Committee. Dr. Stuttard therefore moved and Ms. Petley-Jones seconded a motion THAT, based on the recommendation of the Senate, Dr. Lucy Ellen Kanary be appointed as the Senate's representative on the Student Relations and Residence Committee. The motion carried.

4. Report of the President

Dr. Traves reported on various items including: enrolment matters, research opportunities, and campus renewal.

The Registrar had recently provided statistics on the status of enrolment; because of the change last year from program based to course based enrolment, comparisons with data from last year remain unclear. A total of 13,340 students have enrolled this year (includes full and part-time students), up slightly from last year. A committee, chaired By Dr. Scully, has been formed to investigate issues surrounding enrolment management including recruitment, retention, satisfaction, and the quality of the educational experience.

Another issue which the University must review is the number of student residence spaces which are available on campus. Sixty percent of students are from outside metro thereby creating a demand for residence space as well as other types of housing requirements. Consultants have been working with the University to determine whether or not projects can be put in place which are self-financing.

Dr. Traves also reported that the level of research income has increased from 1996 to 2000 by 60% to a level research and contract income in excess of \$70 million. There have been new programs announced by the federal government in support of research activities which should lead to continued growth on the research front.

These programs include the Canada Foundation for Innovation Program, the Atlantic Innovation Fund, and the Canada Research Chairs Program.

Dr. Traves closed his remarks with comments on the addition of funds to the budget of the Department of Facilities Management for deferred maintenance and also noted that some funding from the research grants will be directed toward campus renewal in support of research activities. He reported that a campaign has begun to finance the construction of a new building for the Faculty of Management and funding would be required to create new research space required by the Faculty of Medicine and related groups.

5. Report of the Investment Committee

In Mr. Stuart's absence, Mr. Mason reported that the University had been utilizing the services of R.T. Capital Management, with investments totaling \$117 million; following the report of unethical practice in June, the University had investigated the impact on investments with this company. A subsequent review led to the decision that it was not necessary to make any changes in the employment of R.T. Capital but will, however, implement a more stringent monitoring of both their investment and appliance performance.

6. Master of Engineering in Petroleum Engineering

Dr. Scully introduced the program, following which Dr. Stuttard moved and Mr. Flemming seconded a motion THAT, based on the recommendation of the Senate, the Board of Governors approve the proposal for a Master of Engineering in Petroleum Engineering program on the condition that the Faculty of Engineering make a one-time contribution of \$5,000 and a base-budget transfer of \$1,500 to the Library for identified expenditures. The motion carried.

7. Amendment to the Staff Pension Plan

This item was withdrawn.

8. Establishment of TechNova - approval in principle

Dr. Traves explained that TechNova would have as its purpose drawing together existing activities on campus, securing additional resources through a partnership with InNOVAcorp, and establishing an organization which would operate as a business with some University participation on the Board of Directors. He also explained that TechNova would return to the University any profits which ensue from these activities. An agreement in principle had been struck now requires approval by the Boards at Dalhousie and InNOVAcorp, as well as Medical Initiatives Society which invests in technology development at the Medical School. Dr. Traves then moved and Mr. Coolican seconded a motion THAT the Board of Governors approve in principle the formation of TechNova. The motion carried.

9. Administrative arrangements re: DalTech

Dr. Traves moved and Mr. Towler seconded a motion THAT (1) The Vice-President Academic and Provost assume any responsibilities associated with the former office of the Principal of DalTech and that the Deans of Architecture, Computer Science, and Engineering report to the Vice-President. (2) The Associate Principal of DalTech shall become as Associate Dean of Engineering. (3) The Deans of Architecture, Computer Science, and Engineering may constitute and informal Academic Council focused on areas of joint interest. They shall meet as often as they wish, to whatever purpose they deem appropriate within the existing academic, administrative, and legislative structures of the University, and they may enlarge their number as they see fit. (4) The DalTech Alumni Association shall be invited to establish distinctive Faculty Chapters for Architecture, Computer Science, and Engineering similar to those in other parts of the University (e.g. Law, Medicine, Nursing, etc.) That will function within the framework of the Dalhousie Alumni organization, of which they are already an active part. The motion carried.

Following a lengthy discussion, Ms. Petley-Jones then moved and Mr. Craig seconded a motion THAT the former TUNS campus be identified as the Sexton Campus of Dalhousie University in a manner similar to, and with the same purpose as, the University's labeling of the Studley Campus and the Carleton Campus. The motion carried.

It was also agreed that Dr. Traves, Dr. Kanary, and Mr. Craig would meet with interested parties on the former DalTech Campus to explain the position of the Board of Governors on this issue and if there were significant concerns which had not previously been raised, they would bring this matter back before the Board of Governors at a future meeting.

10. Creation of Dalhousie University International Services

Following discussion of this item, it was agreed that Dr. Traves would provide the financial plan for this project to Board Members for review and discussion would continue at the October Board meeting.

11. DSU Notice of motion

A notice of motion filed by Mr. Steven Coté regarding membership on the Executive Committee and will be brought forward for discussion at the October Board of Governors meeting.

12. **Board of Governors meetings: function, schedule, and strategic direction**
Mr. Cowan reported that the Officers had begun to look at these issues and have recommended that a small working committee be formed to review the topics and report back to the Board at a future meeting.

13. **Arts & Social Sciences Building**
Mr. Mason reported on the progress of construction on this site and provided additional background information on issues noted in the memo dated August 30, 2000 titled Report on Capital Work.

14. **Canada Research Chairs**
Due to time constraints, this item was deferred to a future meeting.

15. **Atlantic investment Fund**
Discussion was deferred to a future meeting.

The meeting then moved to an *In Camera* session.

Murray Coolican
Honorary Secretary

James Cowan
Chair